



REFUSE AND RECYCLING BUDGET

Presentation March 21, 2013

SOLID WASTE

Solid Waste Service – Town Manager's Office

The Town provides curbside residential pickup and disposal of household trash, recyclable items, and bulky wastes. Additionally, Tolland participates in a regional Hazardous Waste program which provides residents with the opportunity to dispose of household hazardous materials during the spring, summer and fall months.

Budget

Refuse and Recycling Services:

\$ Change

(\$44,594)

Other Services and Fees – Contribution for RFP for regional solid waste disposal is eliminated.

Printing – Budget reduced to zero. All future communications to residents will be done electronically.

Refuse/Recycling Collection – Contracted collection fee net decrease of \$28,101 due to reduction of bulky waste pick-up to 6 months.

Refuse Disposal – Decreased by \$16,722 partly due to an estimated reduction of refuse tons for FY14.

Revenue: Recycling revenue is budgeted at \$46,000 for FY14.

FUNCTION	ACTIVITY			PROGRAM			CODE
Public Works	Public Works			Refuse & Recycling Srvc			630-67
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL Solid Waste Coordinator	28,196	0	0	0	0	0	
UTILITIES	343	0	0	0	0	0	
PRINTING	1,800	1,786	0	0	0	0	
OTHER SERVICES AND FEES	0	1,469	2,000	0	0	0	
OTHER EQUIPMENT	18,512	0	0	0	0	0	
REFUSE / RECYCLING COLLECTION	900,822	926,331	939,544	926,632	926,632	898,531	
BULKY WASTE DISPOSAL	0	29,508	31,642	30,946	30,946	31,175	
REFUSE DISPOSAL	346,331	294,558	323,443	299,622	299,622	282,900	
HAZARDOUS WASTE	8,720	8,695	8,950	10,500	10,500	10,500	
PAYROLL EXPENDITURES	28,196	0	0	0	0	0	
OPERATING EXPENDITURES	1,276,529	1,262,347	1,305,578	1,267,700	1,267,700	1,223,106	
TOTAL REFUSE AND RECYCLING SERVICES	1,304,725	1,262,347	1,305,578	1,267,700	1,267,700	1,223,106	-3.52%

REFUSE AND RECYCLING ACCOMPLISHMENTS

- Town of Tolland saw a reduction of 10.3% in the amount of refuse tonnage over the first seven months of FY13 and 8.7% increase in recycling tonnage.
- A local non-profit, Venture Crew 422 affiliated with the Boy Scouts, organized two electronics recycling days at the Tolland High School.
- Town Manager's Office negotiated new Refuse Disposal contract reducing per ton cost from \$69 to \$60 started November 15, 2012 including increase to \$25 per ton for recycling revenue.
- Tolland brought in \$80,000 in recycling revenue since July 1, 2010 including \$37,622 in FY12.
- Revised regulations to encourage recycling by limiting number of refuse carts to one per household for newly issued carts.
- Implement two rolling cart swap-out programs getting larger 95 recycling carts to more than 300 residents.

Refuse Tons History

Year

FY 2009	5,009.47
FY 2010	4,594.84
FY 2011	4,556.99
FY 2012	4,806.41
FY 2013 estimate	4,600.00
% Change	8%
Tonnage Decrease	

Estimated Savings \$28,253

Recycling Tons

Year

FY 2009 (Note 1)	1,530.44
FY 2010 (Note 2)	1,823.71
FY 2011 (Note 2)	1,839.82
FY 2012 (Note 2)	1,736.95
FY 2013 (Note 2) estimate	1,850.00
% Change	21%
Tonnage Increase	

Note 1: Includes newspaper, corrugated, bottles and cans

Note 2: Single stream, includes every item on recycling list

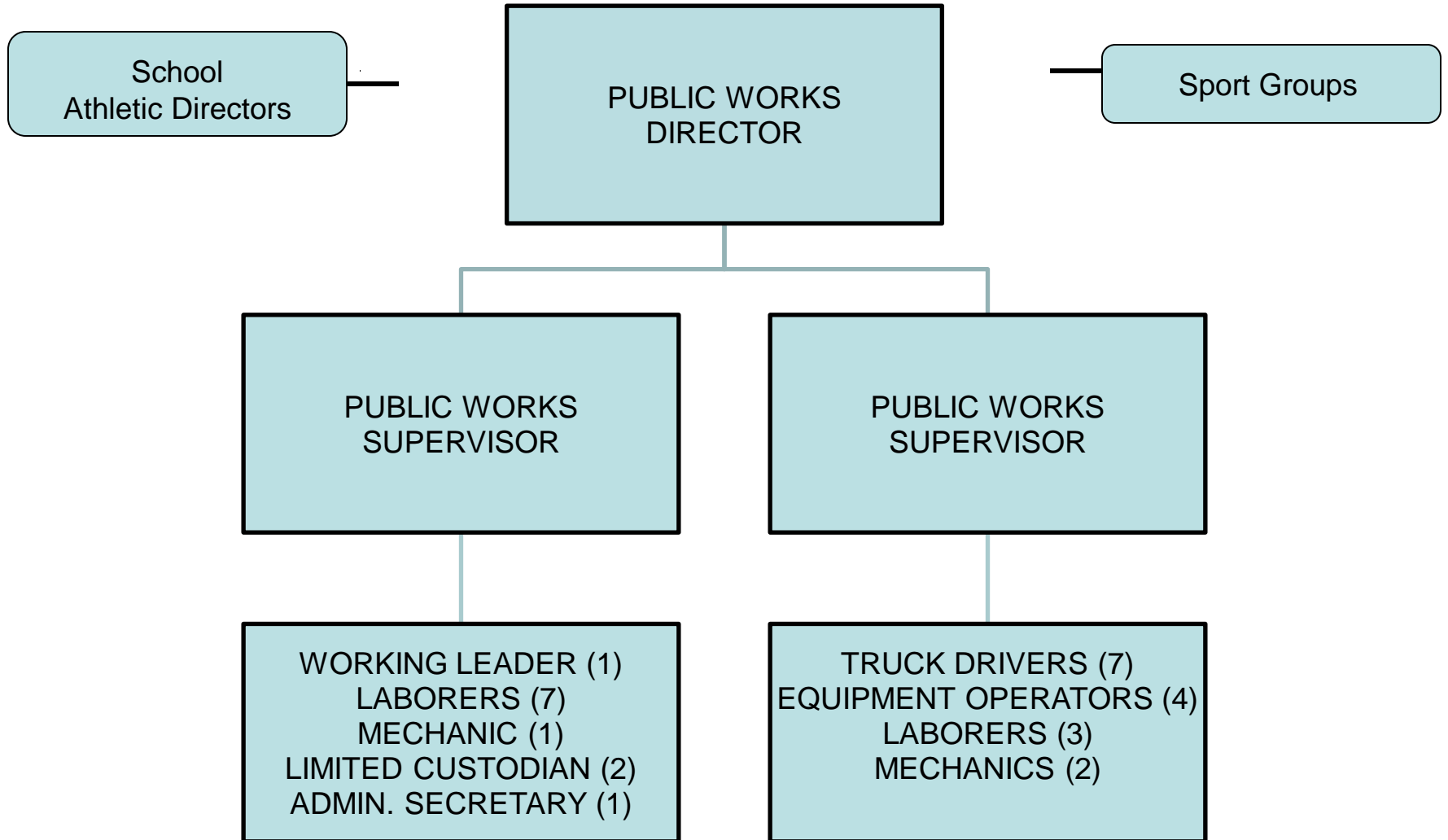
GOALS

- Continue to increase awareness of savings related to recycling through marketing efforts.
- Revise current Regulations as needed to increase recycling.

PUBLIC WORKS DEPARTMENT



Blizzard of 2013



PARKS

EB Bretas

Dennis Carr

Ferdene Deadwyler

Mike Fennelly

Chris Gilluly

Gillis Gregoire

Jeff Horn

Scott Howe

Chris Kelly

Joy Shroyer

Tom Tyler

Jordan Voutchkov

Dan Whitman

ADMINISTRATION

Clem Langlois

John Bock

Paul Russell

Shannon Gallo

HIGHWAY

Scott Borowski

Mark Buccheri

Bill Burke

Clay Duclos

Mike Fennelly

George Gracie

Mike Grant

Joe Ladone

Gary Langdo

Dan Parizek

Lee Parker

Ray Pollansky

Bruce Richter

Dave Ridzon

Don West

PARKS CREW



HIGHWAY CREW



INFRASTRUCTURE

- 1) 124.61 MILES OF ROAD
@ 1 MILLION \$\$ PER MILE
- 2) 8.41 MILES OF UNPAVED ROADS
- 3) ROLLING STOCK
- 4) 22 BUILDINGS
- 5) 244 ACRES GROUNDS / PARKS / FIELDS

2012-2013

NEW PURCHASES

2012 INTERNATIONAL 7400



2000 TREE TRUCK



150 KW GENERATOR

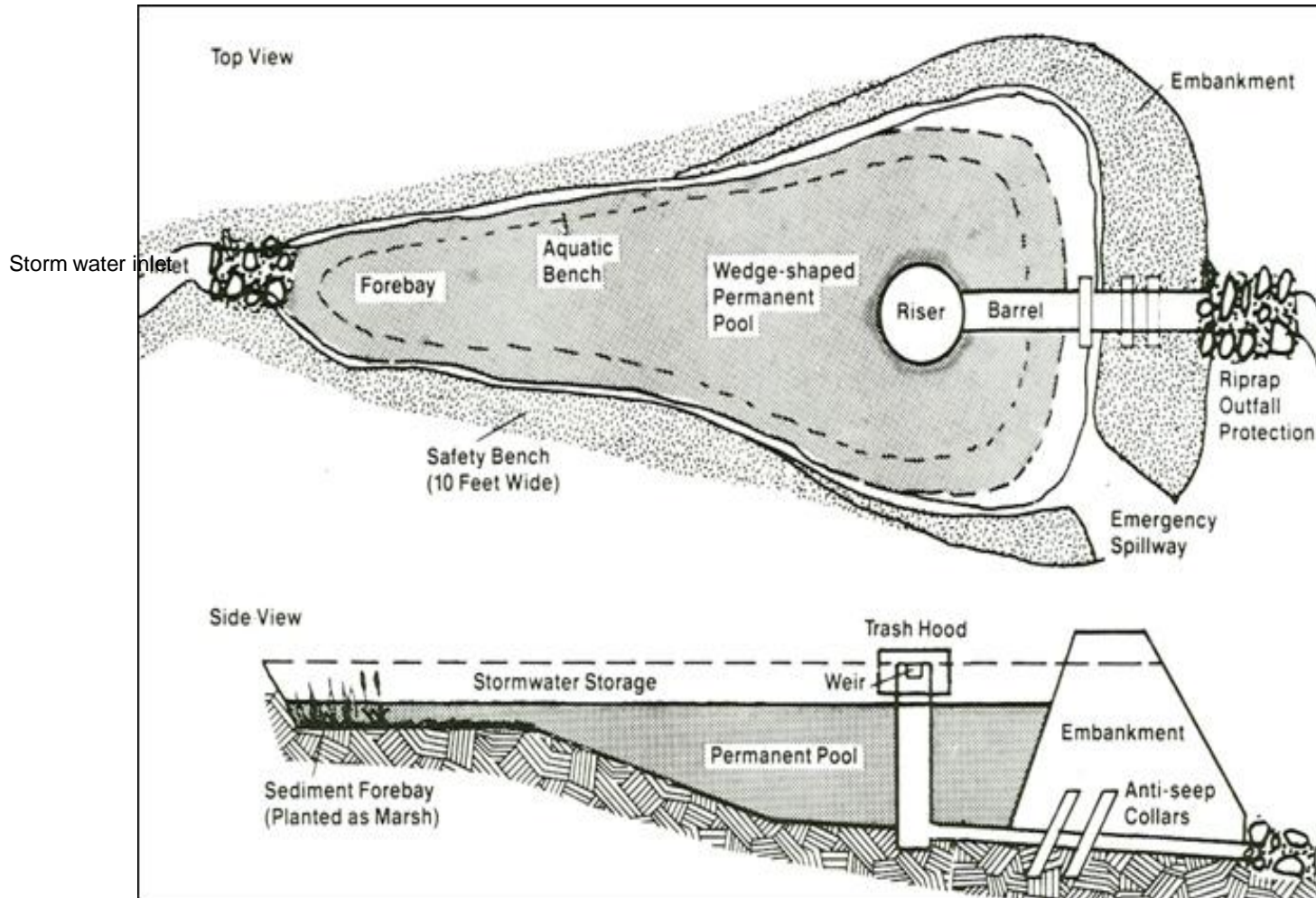


2012 F250



DETENTION BASINS

How a detention basin works:



There are over seventy detention basin in town that have to be maintained on a regular basis .

GEHRING ROAD DETENTION BASIN



WILLOW CREEK DRIVE DETENTION BASIN



CATCH BASIN WORK



CULVERTS



PAVING WORK



3.72 MILES OF ROAD PAVED

**REED ROAD
HUNTER ROAD
BIRCHWOOD DRIVE
PETER GREEN ROAD
WILLOW CREEK DRIVE
METCALF ROAD
SUGAR HILL ROAD
CHARLOTTE DRIVE
PLAINS ROAD**



STATION 140



HERON COVE



BAXTER STREET FIELD



TREE WORK



TOWN HALL RENOVATIONS





THE PARKS CREW MOVED ALL OFFICE FURNITURE TO TEMPORARY LOCATIONS.

ALL OLD CARPETING WAS PULLED THROUGHOUT THE BUILDING, THE FLOOR WAS LEVELED AND NEW CARPET WAS INSTALLED.

CREWS ALSO PAINTED EVERY OFFICE IN THE BUILDING.

TOWN HALL

LEVEL TWO ROOF



LANDSCAPING & IRRIGATION

BOTH INSTALLED BY PARKS CREW



HIGHWAY GARAGE ROOF



TOWN MECHANICS



STORM SANDY



STORM SANDY THS DUGOUT DAMAGE



STORM NEMO



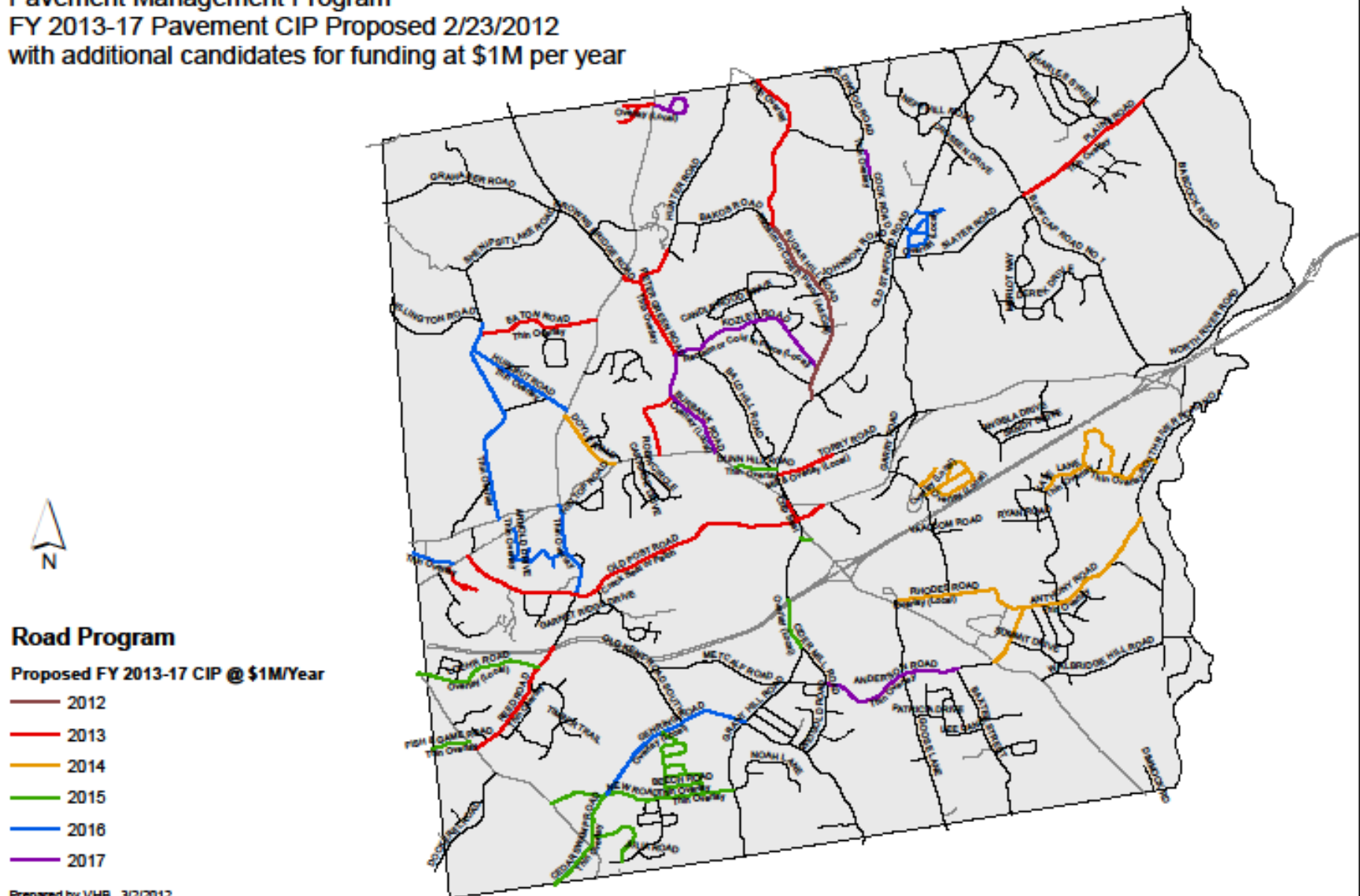
ROADS SCHEDULED FOR REPAIR 2013-2014

ANN DRIVE (RIDGE RD -- 380' W OF RIDGE RD)	Thin Overlay
COOK ROAD (OLD STAFFORD -- 948' S OF KENDALL MOUNTAIN RD)	Overlay (Local)
DOCKEREL ROAD	Mill & Overlay (Local)
EATON ROAD (CRYSTAL LAKE RD -- WILLIE CIRCLE)	Thin Overlay
EATON ROAD (WILLIE CIRCLE -- SHENIPSIT LAKE RD)	Thin Overlay
GEHRING ROAD (WEIGOLD -- WOODLAND ST)	Overlay (Local)
GEHRING ROAD (WOODLAND -- GRANT HILL RD)	Overlay (Local)
HUNTER ROAD (PETER GREEN RD -- 565' N OF PETER GREEN RD)	Thin Overlay
HUNTER ROAD (565' N OF PETER GREEN RD -- OLD ORCHARD WAY)	Reclaim or Cold in Place (Local)
HUNTER ROAD (OLD ORCHARD WAY -- TOWN LINE)	Reclaim or Cold in Place (Local)
INDUSTRIAL PARK ROAD EAST NO 1 (HARTFORD TURNPIKE -- CUL DE SAC)	Crack Seal or Patch
INDUSTRIAL PARK ROAD EAST NO 2 (INDUSTRIAL PARK RD EAST NO 1 -- DEAD END)	Overlay (Local)
MERLOT WAY (CHARDONNAY LA (S) -- 296' N OF DEREK DR)	Reclaim or Cold in Place (Local)
MOUNTAIN SPRING ROAD (OLD POST RD -- 84 OVERPASS)	Overlay (Local)
OLD FARM ROAD (MEADOWOOD RD -- MEADOWOOD RD)	Thin Overlay
OLD POST ROAD (TOLLAND STAGE RD -- TOLLAND GREEN)	Crack Seal or Patch
OLD POST ROAD (TOLLAND GREEN -- 1306' W OF TOLLAND GREEN)	Crack Seal or Patch
OLD POST ROAD (1306' W OF TOLLAND GREEN -- OLD KENT RD N)	Crack Seal or Patch
OLD POST ROAD (OLD KENT RD N -- WONDERVIEW DR)	Crack Seal or Patch
OLD POST ROAD (WONDERVIEW DR -- HARTFORD TURNPIKE)	Crack Seal or Patch
OLD STAFFORD (TOLLAND STAGE RD -- 150' OF TOLLAND GREEN NO 1)	Chip Seal
PETER GREEN ROAD (TOLLAND STAGE RD -- BURBANK RD)	Mill & Overlay (Local)
PINE HILL ROAD (NEW RD -- LAUREL RIDGE RD)	Thin Overlay
STUART DRIVE	Mill & Overlay (Local)
SUGAR HILL (BAKOS RD -- TOWN LINE)	Thin Overlay
TOLLAND GREEN NO 2 (TOLLAND STAGE RD -- OLD POST RD)	Chip Seal
TOLLAND GREEN NO 2 (OLD POST RD -- CIDER MILL RD)	Chip Seal
TORRY ROAD (OLD STAFFORD RD -- 2500' East of Old Stafford Rd)	Mill & Overlay (Local)
VIRGINIA LANE	Mill & Overlay (Local)
CRACK SEAL VARIOUS TOWN ROADS	
PARKING LOT IMPROVEMENTS	

TOTAL: \$ 1,675,000.00

Roads to be repaired with \$5,000,000 funding

Tolland, CT
Pavement Management Program
FY 2013-17 Pavement CIP Proposed 2/23/2012
with additional candidates for funding at \$1M per year



STREET SIGNS



As of 2015, ALL required improvements to Tolland signage must be completed. The Town will be required to submit a written inspection report every year to the State of Connecticut.



W4-4p



W4-4a



W4-4b

WASH BAY & STORAGE GARAGE



Due to our all salt snow/ice control procedures, trucks must get washed after every storm. Trucks are washed inside in the older section of the Highway Garage. Wash water is collected in tanks and then pumped out, which is very costly. This has not meet DEP standards.

HIGHWAY GARAGE



Sign room



Part room



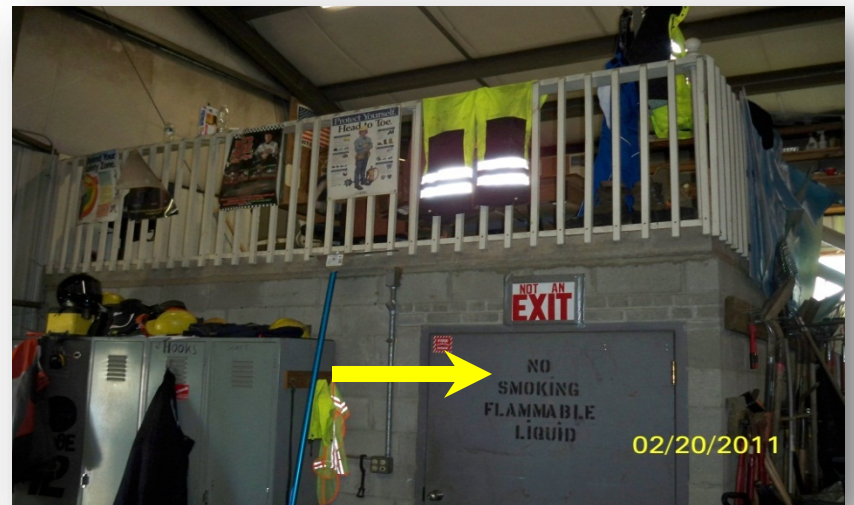
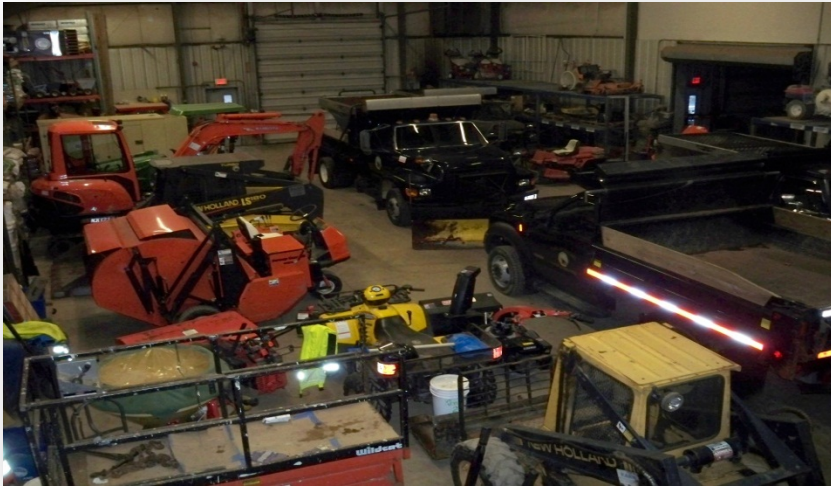
Office

The Highway Garage is jammed packed and does not have enough room to house all trucks and equipment. There are thousands of dollars worth of equipment stored outside in all weather conditions.

HIGHWAY OUTSIDE STORAGE



PARKS GARAGE



The Parks crew lunch room is in the middle of garage surrounded with dirt and fumes.

PARKS OUTSIDE STORAGE



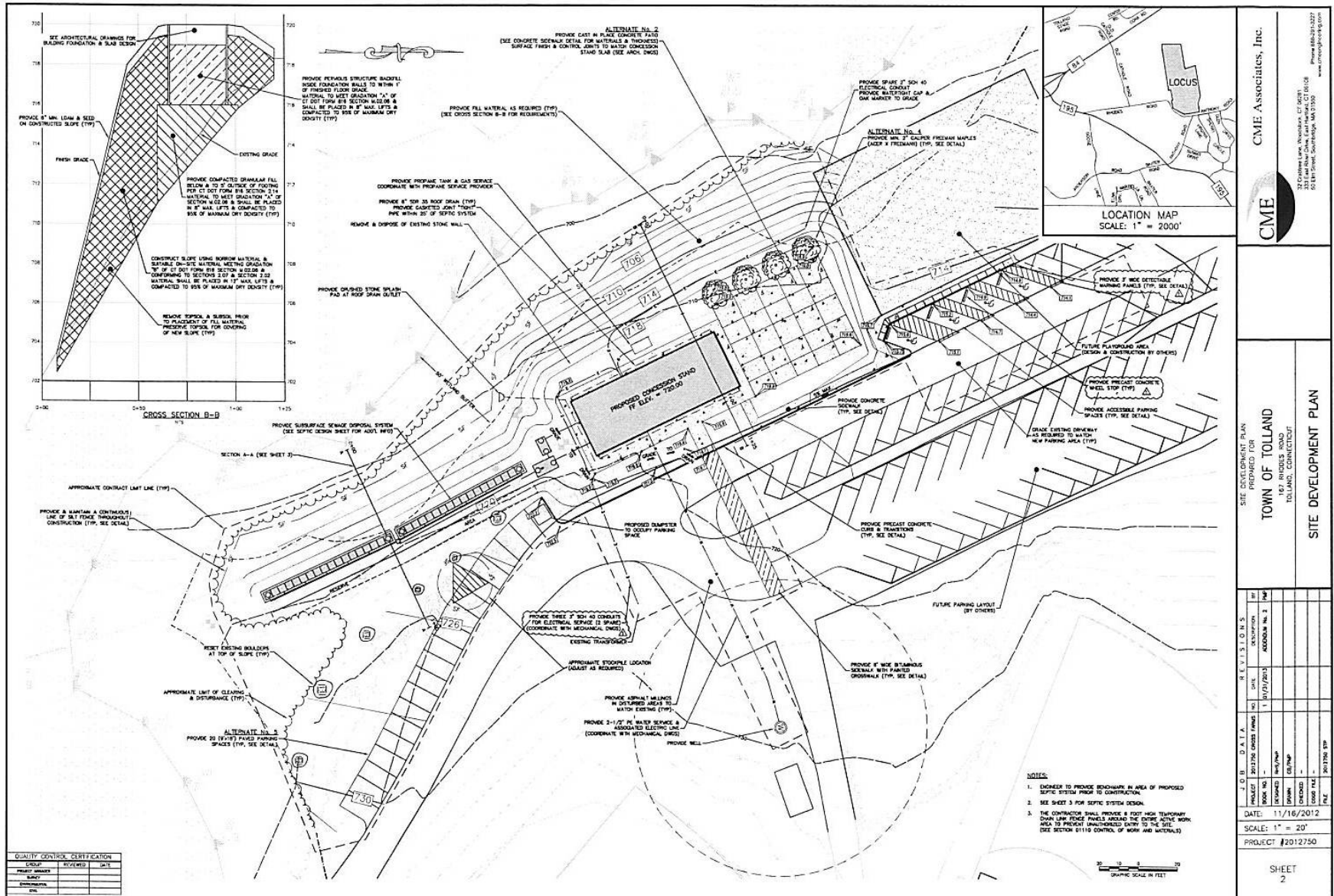
PARKS & FACILITIES 2013/2014 GOALS

- In yet another difficult budget year, we will continue to improve our efficiencies and attempt to reduce costs with as little impact on services as possible
- Continue to work on merging both the Parks and Facilities and Highway garages to become one department by promoting good communication and teamwork
- Continue assisting CMG Environmental to ensure all proper storm water sampling and reports are performed and up-to-date
- Assist in Geothermal Heating System project which includes relocating staff offices as required
- Continue to promote the growth of the Adopt-A-Spot Program
- Prioritize construction projects for first and second years of the Capital Improvements Plan based upon level of service required for the town and accurate cost estimates
- Assist in the construction of the turf field at Tolland High School

HIGHWAY 2013/2014 GOALS

- In yet another difficult budget year, we will continue to improve our efficiencies and attempt to reduce costs with as little impact on services as possible
- Continue to work on merging both the Parks and Facilities and Highway garages to become one department by promoting good communication and teamwork
- Continue compliance with applicable environmental regulations
- Continue assisting CMG Environmental to ensure all proper storm water sampling and reports and permits for MS-4 are performed and up-to-date
- Continue to work with EHHD to monitor sodium chloride influences to water quality as a part of sand-free, winter storm management plan
- Continue working with VHB to update the pavement management program to improve Town's infrastructure
- Continue to improve the Town's drainage infrastructure; working with VHB to include drainage projects to the pavement management program
- Resurface Town owned roads that funds allow, including additional projects in the 5 million road improvement referendum
- Assist outside contractors in various construction projects
- Work with the Uconn senior engineering program designing drainage projects for Johnson and Gottier Roads

CROSS FARMS SITE WORK



Budget

Major Adjustments

Parks & Facilities:	\$Change:
(program budget)	(\$32,501)

The decrease in the program budget due mainly due to (\$39,000) shifted to the Recreation Fund who now budget their utility costs.

FUNCTION	ACTIVITY			PROGRAM			CODE
Public Works	Parks and Facilities			Parks and Facilities			610-60
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL	584,225	577,449	588,773	602,724	605,185	599,919	
Public Works Operation Manager (.66)							
Administrative Secretary (.66)							
Laborers (9)							
Lead Custodian							
Custodian							
Mechanic							
Public Works Supervisor							
OVERTIME	34,196	63,285	37,489	36,295	36,295	36,295	
TEMPORARY HELP	16,709	14,738	17,341	11,000	11,000	15,000	
COMMUNICATIONS	9,235	8,804	9,217	9,200	9,200	10,080	
UTILITIES	1,155	591	1,945	758	758	796	
EQUIPMENT RENTAL	150	433	813	350	350	350	
DRUG AND ALCOHOL PROGRAM	0	0	0	0	0	2,000	
OTHER SERVICES AND FEES	7,230	7,043	9,078	12,490	12,490	14,670	
TRAINING AND DEVELOPMENT	838	138	536	500	500	500	
OFFICE SUPPLIES	1,864	1,221	1,792	1,500	1,500	1,500	
COMPUTER SOFTWARE	0	3,000	3,000	3,000	3,000	0	
MINOR TOOLS	7,463	2,868	1,678	1,000	1,000	1,000	
MACHINERY AND EQUIPMENT PARTS	39,191	32,520	25,400	30,195	30,195	32,195	
BUILDING MATERIALS	20,380	24,395	26,267	20,599	20,599	20,599	

FUNCTION							CODE
Public Works							610-60
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
FOOD AND CLOTHING	9,705	8,072	8,398	6,400	6,400	7,464	
AGRICULTURAL AND CUSTODIAL	0	230	5,036	0	0	0	
FUEL AND OIL	24,623	37,867	40,945	31,827	31,827	33,293	
FURNITURE AND FIXTURES	574	3,073	1,961	2,150	2,150	2,150	
OTHER EQUIPMENT	3,250	1,128	987	1,700	1,700	5,725	
PAYROLL EXPENDITURES	635,131	655,472	643,603	650,019	652,480	651,214	
OPERATING EXPENDITURES	125,657	131,382	137,053	121,669	121,669	132,322	
TOTAL PARKS AND FACILITIES	760,788	786,855	780,655	771,688	774,149	783,536	1.54%

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

Budget

Major Adjustments

Streets & Roads:

\$Change
(\$73,563)

Payroll - elimination of a Truck Driver position due to a planned retirement. Payroll consolidated into several accounts.

Highway Maintenance- Other Services and Fees- eliminated street sweeping (\$30,000) and reduced tree trimming costs (\$20,000) since a tree truck was purchased in the current year and funds are budgeted in the capital plan.

Budget

Major Adjustments

Street Lights & Traffic Control:	\$ Change
(program budget)	+ \$ 500

Equipment Rental- due to increased cost of equipment rental +\$500

FUNCTION	ACTIVITY			PROGRAM			CODE
Public Works	Highways			Streets and Roads			650-67
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL	117,186	120,861	122,629	119,379	121,732	121,458	
Public Works Operatoions Manager (.34)							
Administrative Secretary II (.34)							
Public Works Supervisor							
Public Works Administrative Secretary II							
Truck Drivers (7)							
Equipment Operators (4)							
Laborers (2)							
COMMUNICATIONS	2,334	5,600	28,518	8,124	8,124	9,924	
SERVICE CONTRACTS	7,186	4,242	3,600	8,750	8,750	8,750	
DRUG AND ALCOHOL PROGRAM	2,223	2,258	2,426	2,250	2,250	2,250	
DUES AND MEMBERSHIPS	241	246	352	315	315	315	
TRAINING AND DEVELOPMENT	225	349	900	750	750	750	
OFFICE SUPPLIES	967	459	533	600	600	600	
MACHINERY AND EQUIPMENT PARTS	7,919	3,227	999	2,000	2,000	2,305	
BOOKS AND SUBSCRIPTIONS	257	0	0	400	400	400	
OTHER EQUIPMENT	5,860	2,626	45,487	9,000	9,000	3,350	
PAYROLL EXPENDITURES	117,186	120,861	122,629	119,379	121,732	121,458	
OPERATING EXPENDITURES	27,212	19,006	82,814	32,189	32,189	28,644	
TOTAL STREETS AND ROADS	144,398	139,867	205,443	151,568	153,921	150,102	-0.97%

FUNCTION	ACTIVITY			PROGRAM			CODE
Public Works	Highways		Drainage				650-71
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL	24,033	46,614	71,544	53,233	53,233	0	
OVERTIME	0	40	0	500	500	0	
OTHER SERVICES AND FEES	64,175	58,720	62,722	0	0	0	
AGRICULTURAL AND CUSTODIAL	3,956	1,920	3,662	5,000	5,000	5,000	
ROAD MATERIALS AND MARKERS	55,370	59,904	56,649	85,000	85,000	65,000	
PAYROLL EXPENDITURES	24,033	46,654	71,544	53,733	53,733	0	
OPERATING EXPENDITURES	123,502	120,545	123,033	90,000	90,000	70,000	
TOTAL DRAINAGE	147,535	167,199	194,577	143,733	143,733	70,000	-51.30%

[illegible]

FUNCTION	ACTIVITY			PROGRAM			CODE
Public Works	Highways			Mechanical Maintenance			650-74
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL Mechanic (2)	107,256	110,002	111,278	113,399	113,399	113,403	
OVERTIME	4,756	13,745	7,803	8,394	8,394	8,394	
COMMUNICATIONS - RADIOS	2,522	1,500	1,208	1,500	1,500	1,000	
EQUIPMENT RENTAL	1,311	1,760	1,504	800	800	800	
MINOR TOOLS	1,022	779	10,904	1,000	1,000	1,000	
MACHINERY AND EQUIPMENT PARTS	122,468	130,569	152,128	130,000	130,000	130,000	
FOOD AND CLOTHING	5,957	6,196	8,680	4,500	4,500	4,500	
AGRICULTURAL AND CUSTODIAL	2,048	2,018	735	2,000	2,000	2,000	
FUEL AND OIL	58,152	80,613	79,819	101,826	101,826	107,150	
PAYROLL EXPENDITURES	112,012	123,746	119,081	121,793	121,793	121,797	
OPERATING EXPENDITURES	193,481	223,434	254,977	241,626	241,626	246,450	
TOTAL MECHANICAL MAINTENANCE	305,493	347,181	374,058	363,419	363,419	368,247	1.33%

FUNCTION	ACTIVITY			PROGRAM			CODE
Public Works	Highways		Support Services				650-75
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL	22,965	3,203	2,835	33,270	33,270	0	
OVERTIME	0	0	1,425	0	0	0	
PAYROLL EXPENDITURES	22,965	3,203	4,260	33,270	33,270	0	
OPERATING EXPENDITURES	0	0	0	0	0	0	
TOTAL SUPPORT SERVICES	22,965	3,203	4,260	33,270	33,270	0	-100.00%

FUNCTION	ACTIVITY						CODE
Public Works	Highways			Highway Maintenance			650-76
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL	349,317	351,777	419,322	272,817	272,817	534,226	
OVERTIME	1,399	1,261	4,156	1,000	1,000	2,350	
OTHER SERVICES AND FEES	51,071	29,097	51,834	45,300	45,300	22,350	
MINOR TOOLS	369	2,291	464	500	500	500	
FOOD AND CLOTHING	8,868	7,052	9,645	5,025	5,025	8,000	
ROAD MATERIALS AND MARKERS	3,688	3,505	0	3,530	3,530	3,530	
PAYROLL EXPENDITURES	350,716	353,038	423,478	273,817	273,817	536,576	
OPERATING EXPENDITURES	63,996	41,945	61,943	54,355	54,355	34,380	
TOTAL HIGHWAY MAINTENANCE	414,712	394,983	485,422	328,172	328,172	570,956	73.98%

FUNCTION	ACTIVITY			PROGRAM			CODE
Public Works	Highways			Unimproved Roads			650-77
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL	33,802	25,187	22,318	46,579	46,579	0	
ROAD MATERIALS AND MARKERS	39,132	39,714	62,554	49,689	49,689	49,689	
PAYROLL EXPENDITURES	33,802	25,187	22,318	46,579	46,579	0	
OPERATING EXPENDITURES	39,132	39,714	62,554	49,689	49,689	49,689	
TOTAL UNIMPROVED ROADS	72,934	64,901	84,871	96,268	96,268	49,689	-48.38%

FUNCTION	ACTIVITY			PROGRAM			CODE
Public Works	Highways		Ice and Snow Removal			650-78	
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL	57,500	89,926	18,272	106,466	106,466	101,757	
OVERTIME	62,574	90,226	17,991	87,212	87,212	87,212	
TEMPORARY HELP	46,518	0	4,431	0	0	0	
EQUIPMENT RENTAL	46,518	84,106	12,477	54,942	54,942	55,317	
ROAD MATERIALS AND MARKERS	371,116	359,545	198,850	231,850	205,894	231,850	
CAPITAL OUTLAY	0	0	29,191	0	25,956	0	

Function	ACTIVITY			PROGRAM			CODE
Public Works	Highways			Street Lights and Traffic		650-79	890
Line Item Description	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Adopted	2012-2013 Amended	2013-2014 Manager Proposed	% Increase Over Adopted
REGULAR PAYROLL	14,243	19,214	11,811	6,653	6,653	0	
UTILITIES	15,145	15,576	15,445	18,941	18,941	18,941	
EQUIPMENT RENTAL	19,846	20,465	19,068	19,071	19,071	19,571	
ROAD MATERIALS AND MARKERS	19,028	19,970	19,327	19,000	19,000	19,000	
PAYROLL EXPENDITURES	14,243	19,214	11,811	6,653	6,653	0	
OPERATING EXPENDITURES	54,019	56,012	53,841	57,012	57,012	57,512	
TOTAL STREET LIGHTS & TRAFFIC CONTROL	68,262	75,226	65,652	63,665	63,665	57,512	-9.66%

FOLLOW US ON



@ TOLLAND WORKS