TOWN OF TOLLAND



FY 2019-2020 BUDGET OVERVIEW

March 13, 2019

GOVERNORS 2019-20 REVENUE vs. TOWN FY 18-19 BUDGET

	Governor	Town 18-19		Governor
General Fund Revenue	2020	Budget	Difference	2021
PILOT	24,569	0	24,569	24,569
Stabilization Grant	322,977	48,871	274,106	322,977
Municipal Projects	85,064	85,064	0	85,064
ECS	8,866,871	9,736,833	-869,962	7,950,717
Adult Ed	9,115	8,265	850	9,115
Net Revenue Loss vs. FY 18-19			-570,437	
Total Revenue	9,308,596	9,879,033	-570,437	8,392,442
Additional Expense not budgeted:				
Teacher Retirement Co-Share	100,136	0	100,136	206,790
Canital Dian Bayanya				
Capital Plan Revenue:			_	
Town Aid Roads	339,329	339,335	-6	339,329
LoCIP	114,984	134,149	-19,165	114,984
Capital fund loss			-19,171	

Impact of Governor's budget on the Town Mill Rate is a .79 mill increase or 2.26%

		TOWN OF TOLLAND		
2017 2018	2010 2010	GENERAL FUND BUDGET SUMMARY	2010 2020	
2017-2018	2018-2019		2019-2020	PERCENT
Adopted Budget	Adopted Budget	BUDGET	Proposed Budget	CIANGE
Budget	Budget	APPROPRIATIONS:	Budget	FROM PRIOR
		AFFROFRIATIONS:		BUDGET
				BUDGET
2,899,678	2,937,288	General Government	3,013,394	
431,742	415,570	Planning and Community Development	437,295	
910,796	918,468	Community Services	934,157	
4,409,792	4,410,043	Public Works and Environmental Maintenance	4,522,992	
1,996,015	2,139,104	Public Safety Services	2,093,204	
1,133,698	1,095,711	Finance and Records	1,152,344	
11,781,721	11,916,184	TOTAL TOWN GOVERNMENT	12,153,386	1.9
39,333,948	39,642,607	Board of Education Operations	40,824,106	
39,333,948	39,642,607	TOTAL BOARD OF EDUCATION	40,824,106	2.9
				_
51,115,669	51,558,791	TOTAL OPERATING TOWN AND BOARD OF EDUCATION	52,977,492	2.
4,550,000	4,550,000	Debt Service	4,550,000	0.0
4,550,000	4,550,000	Teachers Retirement	100,136	0.
54,578	61,906	General Fund Contribution for Capital Improvements	121,048	95.:
4,604,578	4,611,906	TOTAL CAPITAL IMPROVEMENTS AND DEBT SERVICE	4,771,184	,,,,,
1,001,570	4,011,500	TOTAL CALIFICATION NO VENTER (15 IN 15 DEED 1 SERVICE)	4,771,104	
55,720,247	56,170,697	TOTAL TOWN APPROPRIATIONS	57,748,676	2.8
		LESS:		
11,800,694	11,141,196	Estimated Revenues from Non-Tax Sources	10,598,129	
		LESS:		
400,000	690,000	General Fund Balance Applied	200,000	
42.510.552	44 220 501	AMOUNTETO DE DATCED DA CHIDDENITETAVEC	16.050.547	
43,519,553	44,339,501	AMOUNT TO BE RAISED BY CURRENT TAXES	46,950,547	
55,720,247	56,170,697	TOTAL TOWN REVENUES	57,748,676	2.
22,720,247	20,170,057	TOTAL TOTAL VERGES	27,740,070	
1,275,263,617	1,278,985,708	NET GRAND LIST REAL ESTATE, MOTOR VEHICLE AND PERSONAL PROPERTY	1,282,255,811	
7,300,000	7,300,000	LESS: Senior Tax Relief Program	6,500,000	
8,546,424	8,546,424	LESS: Corrections, and Assessment Appeals	5,031,020	
500,000	500,000	PLUS: New Construction	700,000	
15,000,000	16,000,000	PLUS: Motor Vehicle Supplement	16,800,000	
		LESS: Crumbling Foundation Reductions	3,000,000	
1,274,917,193	1,279,639,284	NET TAXABLE GRAND LIST	1,285,224,791	
1,262,168,021	1,266,842,891	NET ADJUSTED COLLECTIBLE GRAND LIST @ 99.0%	1,272,372,543	
34.48	35.00	MILL RATE	36.90	5.

REVENUE

Overview

There are seven major revenue categories: Property Taxes, State and Federal Grants, Licenses, Permits and Fees, Charges for Current Services, Investment Income, Education Grants and Contribution from Fund Balance.

THREE YEARS REVENUE COMPARISON

	2017-2018 Actual	2018-2019 Adopted	2019-2020 Proposed	\$ Change 2018/2019 to 2019/2020 Budget	% Change 2018/2019 to 2019/2020 Budget	Percentage of tota
PROPERTY TAXES	44,200,499	44,845,724	47,382,445	2,536,721	5.66%	82.05%
STATE & FEDERAL GRANTS	520,776	204,435	517,805	313,370	153.29%	0.90%
LICENSES, PERMITS & FEES	271,501	238,500	258,500	20,000	8.39%	0.45%
CHARGES FOR CURRENT SERVICES	375,545	356,940	323,940	(33,000)	-9.25%	0.56%
INVESTMENT INCOME /OTHER	302,093	90,000	190,000	100,000	111.11%	0.33%
EDUCATION GRANTS	9,340,930	9,745,098	8,875,986	(869,112)	-8.92%	15.37%
CONTRIBUTION FROM FUND BALANCE	-	690,000	200,000	(490,000)	-71.01%	0.34%
REVENUE TOTALS	55,011,344	56,170,697	57,748,676	1,577,979	2.81%	100.00%

EXPENDITURES

Overview

There are five major expenditure categories budgeted for FY 2020: Town Operating, Board of Education Operating, Debt Service, Teachers Retirement and Capital Improvements.

COMPARISON THREE YEARS EXPENDITURES

			****		4 ~	% Change	
	2016-2017 Actual	2017-2018 Actual	2018-2019 Adopted Budget	2019-2020 Proposed Budget	\$ Change 2018/19 to 2019/2020	2018/2019 to 2019/2020	Percentage of
TOWN OPERATING	2010-2017 Actual	2017-2016 Actual	Adopted Budget	Floposed Budget	2019/2020	2013/2020	budget
General Government	2,866,901	2,893,573	2,937,288	3,013,394	76,106	2.59%	5.22%
Planning and Community Development	400,986	433,219	415,570	437,295	21,725	5.23%	0.76%
Community Services	941,529	907,175	918,468	934,157	15,689	1.71%	1.62%
Public Works	4,428,403	4,399,733	4,410,043	4,522,992	112,949	2.56%	7.83%
Public Safety Services	1,955,096	1,692,030	2,139,104	2,093,204	(45,900)	-2.15%	3.62%
Finance and Records	1,148,832	943,671	951,132	966,640	15,508	1.63%	1.67%
Contingency	218,577	160,609	144,579	185,704	41,125	28.44%	0.33%
TOTAL TOWN OPERATING	11,960,324	11,430,010	11,916,184	12,153,386	237,202	1.99%	21.05%
BOARD OF EDUCATION OPERATING	38,889,236	38,113,122	39,642,607	40,824,106	1,181,499	2.98%	70.69%
DEBT SERVICE	4,550,091	4,557,129	4,550,000	4,550,000	-	0.00%	7.88%
BOE TEACHER'S RETIREMENT CONTRIBUTION	0	0	0	100,136	100,136	0.00%	0.17%
CAPITAL IMPROVEMENTS	54,578	54,578	61,906	121,048	59,142	95.54%	0.21%
EXPENDITURES TOTALS	55,454,229	54,154,839	56,170,697	57,748,676	1,577,979	2.81%	100.00%

TOTAL OPERATING EXPENDITURE INCREASE

2.81% or \$1,577,979

Significant Expenditure Increases: Board of Education	
Increase the Board of Education budget by 2.98% as requested in their adopted budget. Not programmed into the budget is a savings of \$50,000 in the transportation contract and a savings of \$91,000 in Health Insurance.	\$1,181,499
Significant Expenditure Increases: Town Operating Increases	
Salary increases	\$93,236
FICA, Medicare, Employee Deferred Contribution Plan	\$12,728
Health Insurance	\$48,902 – can be reduced by \$12,000 due to lower premium projections.
Planning & Zoning Commission for professional assistance in revising Zoning regulations in accordance with the POCD.	\$15,000
Recreation – Phase-in of costs for utilities at the Recreation Center. These costs (\$27,000 in total) were moved to the Recreation Fund several years ago to assist the Town in reducing the General Fund budget. The Rec Fund is not growing as in the past and expenditures are needed for certain capital improvements making it difficult for the Fund to absorb these costs.	\$9,000
Engineering Services – After many years of having a Full-Time Town Engineer, the Town several years ago switched to having engineering related tasks conducted for a fee by a Consulting Engineer. The switch at the time was necessitated by the inability to find qualified applicants after numerous efforts. Staff has, over the last several years, tried to minimize costs by taking on as much engineering work as possible which is diverting a great number of hours from their core responsibilities. Staff impacted includes the Director of Human Services in her role as Project Manager, Town Planner and Director of Public Works. We are hoping that the market for Engineers has improved as there are a number of assignments that we feel a Full-Time Town Engineer could more effectively address. Tasks include:	Increase the Engineering budget of \$33,000 above that required for contract services. Currently \$20,000 is budgeted for contract services, however, based on need, a minimum of \$60,000 is required.
 Overseeing major state and local road projects such as the Old Cathole Road Project and the Tolland Green Project. Ensuring Tolland is in compliance with State mandates such as stormwater requirements and fat, oil and grease inspections. Review of developer engineering submittals. Provide support to WPCA and Water Commission, as needed. Assist with submittals for future grants as well as provide project oversight. 	
Additional funds need to be added to Police services due to changes in personnel and on going collective bargaining between the State and the State Police Unions. Not programmed into the budget.	\$45,000
Teachers Retirement – Governor recommended phase in of 25% of Teachers Retirement normal cost over 3 years.	\$100,136

BIRCH GROVE PRIMARY SCHOOL

- Foundation impacted by the presence of Pyrrhotite
- > Structural Engineer has determined that the crumbling foundation is impacting the integrity of the steel support columns of the building.
- The Structural Engineer as well as the School Facilities Unit of the State of Connecticut has stated that the school should not be occupied in the next school session and that planning for the replacement of the school should start immediately.
- > The only option to address the structural concerns of the school based on its size and method of construction is to demolish the existing structure and replace as new.
- The State of Ct has granted this project emergency status which provides us with 52% reimbursement of costs as well as allows for the waiving of certain bidding requirements to speed up the process.
- Estimated cost at this point is 46 million dollars which again will be offset by 52% reimbursement from the State of Connecticut and possible additional federal assistance. It is hoped that with final design the cost estimate will be lessened.
- > Planning work has commenced to determine suitable temporary classroom arrangements for the next school year
- Estimated time of design and construction is two years.

FOR THE SAFETY OF THOSE OCCUPYING BIRCH GROVE SCHOOL THIS REMIDIAL WORK MUST BE PERFORMED.

THE STATE OF CT AS WELL AS LOCAL SCHOOL STAFF HAVE DETERMINED THERE IS NO ROOM AVAILABLE TO HOUSE STUDENTS ATTENDING BIRCH GROVE SCHOOL AT ANY OF OUR EXISTING SCHOOL FACILITIES WITHOUT ADDITIONS.

TO ALLOW WORK TO PROCEED AS SOON AS POSSIBLE A REFERNDUM WILL BE NECESSARY ON May 7, 2019 TO ALLOCATE THE FULL 46 MILLION DOLLARS WHICH WILL BE OFFSET BY THE RECEIPT OF STATE OR FEDERAL GRANTS.

SHOULD THE TOWN BE RESPONSIBLE FOR 48% OF THE COST OUR DEBT SERVICE WILL INCREASE STARTING IN 2021 AND DEPENDING ON BORROWING OPTIONS SHOW INCREASES FOR EITHER THE NEXT FOUR OR FIVE YEARS. MAGNITUDE OF THE INCREASES IS \$100,000-\$600,000 ON A YEARLY BASIS AGAIN DEPENDING UPON THE FINAL BORROWING SCHEDULE.

Budget Impact of Birch Grove School Construction Done Earlier

20 Year-Skip 1st Principal Payment

	Existing Plus	America	Increase	Contribution
Elecet.	Proposed DS	Amount	(Decrease)	to or from
Fiscal	&	Budgeted for	in Annual	Reserve
Year	Contribution	Debt Service	Budget	Funds
2020	4,504,540	4,550,000	-	45,460
2021	5,006,411	4,750,000	200,000	-256,411
2022	5,030,616	5,000,000	250,000	-30,616
2023	6,158,225	5,500,000	500,000	-658,225
2024	6,235,660	6,000,000	500,000	-235,660
2025	5,839,045	6,000,000	-	160,955
2026	5,839,685	6,000,000	-	160,315
2027	4,728,341	4,550,000	(1,450,000)	-178,341
2028	4,396,479	4,550,000	ı	153,521
2029	3,893,116	4,550,000	ı	656,884
2030	3,803,891	4,550,000	-	746,109
2031	3,708,578	4,550,000	-	841,423
2032	3,471,163	4,550,000	-	1,078,838
2033	3,386,260	4,550,000	-	1,163,740
2034	3,300,870	4,550,000	-	1,249,130
2035	3,215,480	4,550,000	-	1,334,520
2036	3,129,115	4,550,000	-	1,420,885
2037	2,668,450	4,550,000	-	1,881,550
2038	2,594,948	4,550,000	-	1,955,053
2039	2,521,445	4,550,000	-	2,028,555
2040	2,442,455	4,550,000	-	2,107,545
2041	2,367,665	4,550,000	-	2,182,335
2042	1,058,269	4,550,000	-	3,491,731
2043	1,024,266	4,550,000	-	3,525,734
2044	605,264	4,550,000	-	3,944,736
Total	90,930,236			

20 Year- NO Skip 1st Principal Payment

	Plus		Increase	Contribution
	Proposed	Amount	(Decrease)	to or from
Fiscal	DS &	Budgeted for	in Annual	Reserve
Year	Contribution	Debt Service	Budget	Funds
2020	4,504,540	4,550,000	1	45,460
2021	5,006,411	4,850,000	300,000	-156,411
2022	6,206,197	5,450,000	600,000	-756,197
2023	6,055,444	5,850,000	400,000	-205,444
2024	6,139,910	6,150,000	300,000	10,090
2025	6,305,413	6,250,000	100,000	-55,413
2026	5,698,687	5,800,000	(450,000)	101,313
2027	4,590,329	4,550,000	(1,250,000)	-40,329
2028	4,261,451	4,550,000	ı	288,549
2029	3,761,074	4,550,000	ı	788,926
2030	3,674,834	4,550,000	-	875,166
2031	3,582,505	4,550,000	-	967,495
2032	3,343,156	4,550,000	-	1,206,844
2033	3,261,401	4,550,000	ı	1,288,599
2034	3,179,159	4,550,000	-	1,370,841
2035	3,096,916	4,550,000	-	1,453,084
2036	3,013,699	4,550,000	-	1,536,301
2037	2,556,181	4,550,000	-	1,993,819
2038	2,485,826	4,550,000	-	2,064,174
2039	2,415,471	4,550,000	-	2,134,529
2040	2,339,629	4,550,000	-	2,210,371
2041	2,267,986	4,550,000	-	2,282,014
2042	1,025,681	4,550,000	-	3,524,319
2043	992,714	4,550,000		3,557,286
2044	574,746	4,550,000	-	3,975,254
Total	90,339,361			

Note: This scenario would result in a savings of \$590,875 compared to 20 year skip of 1st principal payment

BIRCH GROVE FOUNDATION INFORMATION WEBPAGE

A new webpage titled "Birch Grove Foundation Information" has been created on the Town's website to make available to residents the most up to date information.

It can be accessed by visiting www.tolland.org and clicking on the "Birch Grove Foundation Information" link on the left side of the home page.

Please join us on Wednesday, March 27, 2019 at 7:00 PM in the Tolland High School Auditorium for a Community Town Meeting on the Birch Grove Foundation.

Town of Tolland, Connecticut Proposed Debt Service for Birch Grove School Standalone Basis (20 Years)

Fiscal Year	Proposed Principal	Proposed Interest	Total Proposed Debt Service	Mill Rate to pay Debt Service
2019	-	-	-	-
2020	-	ı	-	-
2021	-	322,500	322,500	0.25
2022	600,000	522,000	1,122,000	0.86
2023	600,000	799,260	1,399,260	1.06
2024	1,105,000	726,204	1,831,204	1.38
2025	1,105,000	686,771	1,791,771	1.34
2026	1,105,000	647,339	1,752,339	1.30
2027	1,105,000	607,906	1,712,906	1.26
2028	1,105,000	568,474	1,673,474	1.22
2029	1,105,000	529,041	1,634,041	1.19
2030	1,105,000	489,609	1,594,609	1.15
2031	1,105,000	450,176	1,555,176	1.11
2032	1,105,000	410,744	1,515,744	1.07
2033	1,105,000	371,311	1,476,311	1.04
2034	1,105,000	331,879	1,436,879	1.00
2035	1,105,000	292,446	1,397,446	0.97
2036	1,105,000	253,014	1,358,014	0.93
2037	1,105,000	213,581	1,318,581	0.90
2038	1,105,000	174,149	1,279,149	0.87
2039	1,105,000	134,716	1,239,716	0.83
2040	1,100,000	95,375	1,195,375	0.80
2041	1,100,000	56,125	1,156,125	0.77
2042	500,000	27,375	527,375	0.35
2043	500,000	9,125	509,125	0.33
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
2049	-	-	-	-
2050	-	-	-	-
2051	-	-	-	-
2052	-	-	-	-
2053	-	-	-	
Total	22,080,000	8,719,120	30,799,120	

DEPARTMENTS WITH NO SIGNIFICANT CHANGE TO BUDGET

- Agriculture Commission
- Animal Control (budget reduction), CERT, Emergency Preparedness
- Conservation Commission (budget reduction)
- > Finance
- > Health
- > Human Services
- > Inland Wetlands
- Legal, Property & Liability Insurance
- ➤ Library (budget reduction)
- Miscellaneous Support Services (budget reduction)
- Parks & Facilities (budget reduction)
- Planning and Zoning, Building Inspection
- Probate
- Senior Center (budget reduction)
- Town Council
- Town Manager
- Water Pollution Control Authority
- Zoning Board of Appeals

THIS BUDGET MAINTAINS THE FOLLOWING:

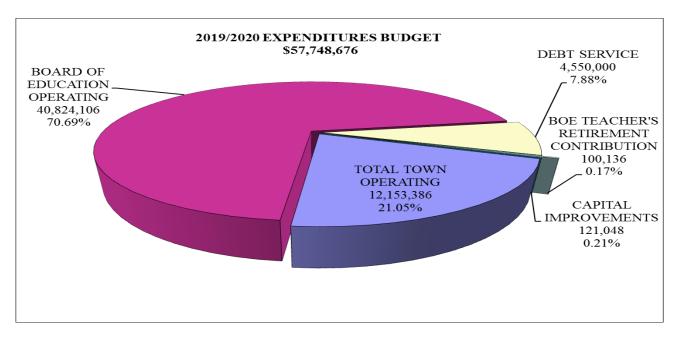
- ➤ One free bulky waste enjoyed by approximately 1600 residents last October at a cost of \$28,588.
- The four resident troopers of which two were added back in to this fiscal year. Cost for the four troopers is budgeted at \$717,000. Based on recent personnel changes an additional \$45,000 will have to be added to this cost.

Comparison of Statistics with Two Officers vs. Four Officers Based on Six Months of Activity

	Two Officers	Four Officers
Calls For Service	749	1890
Motor Vehicle Accidents	26	63
Investigations With Report Written	30	74
Non Reportable	507	1350
Traffic Citations	142	295
Traffic Stop Warnings	33	92
Motorist Assist	16	20
DWI Arrest	0	5

The budget which I am presenting to you retains basic services, both in the Town as well as the Board of Education, and provides for an increase in overall expenditures of 2.75% with Town operation expenses increasing by 1.99% or \$237,202, the Board of Education increasing by 2.98% or \$1,181,499, a new state requirement to fund Teachers Retirement for \$100,136 and Capital Improvements by \$59,142. The tax increase necessary to support this budget is 1.90 mills or a 5.429% increase in the mill rate. The use of Fund Balance is budgeted at \$200,000.

This budget again is heavily impacted by the potential loss of State revenue and the modest growth in the Grand List.



Each year as part of this budget message I show the tax impact to the average low-middle-higher assessed homes. After Revaluation the average assessment for these categories of homes was \$117,093 - \$188,285 - \$360,369.

Property Tax Impact of the Town Managers Proposed Budget for Three Average Assessments											
2014 Assessment	Market Value	Taxes at 35.00	Taxes at 36.90	Difference							
\$117,093	\$167,276	\$4,098	\$4,321	\$223							
\$188,285	\$268,979	\$6,590	\$6,948	\$358							
\$360,369	\$514,813	\$12,613	\$13,298	\$685							

REDUCTIONS REQUIRED FOR VARIOUS SCENARIOS IN TAX INCREASES

TOTAL REVENUES	56,170,697	57,748,676	57,112,490	56,667,159	56,221,829	55,776,498	55,331,168
	0	0	0	0	0	0	0
REQUIRED MILL RATE TO BALANCE BUDGET	35.00	36.90	36.40	36.05	35.70	35.35	35.00
PROJECTED MILLS TO BALANCE BUDGETS		1.90	1.40	1.05	0.70	0.35	0.00
PROJECT ANNUAL TAX IMPACT (%)		5.429%	4.000%	3.000%	2.000%	1.000%	0.000%
Expenditure Reduction Required			-636,186	-1,081,517	-1,526,847	-1,972,178	-2,417,508

	Property Tax Impact of the Town Managers Proposed Budget for Three Average Assessments												
	2014 Assessment	Market Value	Taxes at	Taxes at	Difference								
			35	36.9		36.4		36.05		35.7		35.35	
			FY 18-19	FY 19-20									
Increase	in Mill Rate			5.429%		4%		3%		2%		1%	
Low	\$117,093	\$167,276	\$4,098	\$4,321	\$222	\$4,262	\$164	\$4,221	\$123	\$4,180	\$82	\$4,139	\$41
Medium	\$188,285	\$268,979	\$6,590	\$6,948	\$358	\$6,854	\$264	\$6,788	\$198	\$6,722	\$132	\$6,656	\$66
High	\$360,369	\$514,813	\$12,613	\$13,298	\$685	\$13,117	\$505	\$12,991	\$378	\$12,865	\$252	\$12,739	\$126

TOWN OF TOLLAND											
			PERCENTAG	ES CHANGES C	OF MILL RATES	AND EXPENDIT	TURES				
	Revaluation year						Revaluation year				
Revenues	2009-2010 Budget	2010-2011 Budget	2011-2012 Budget	2012-2013 Budget	2013-2014 Budget	2014-2015 Budget	2015-2016 Budget	2016-2017 Budget	2017-2018 Budget	2018-2019	2019-2020 Manager Proposed
Mill Rate	29.49	29.15	29.73	29.99	30.19	31.05	33.36	34.19	34.48	35.00	36.90
Expenditures % change from prior year	-0.87%	0.96%	2.25%	1.85%	0.94%	2.57%	2.68%	2.21%	-0.15%	0.81%	2.81%
Mill Rate Increases	-0.02	-0.34	0.58	0.26	0.20	0.86	2.31	0.83	0.29	0.52	1.90
Mill Rate % change from prior year	-0.07%	-1.15%	1.99%	0.87%	0.67%	2.85%	7.44%	2.49%	0.85%	1.51%	5.43%

Average excluding revaluation years is a 0.4 mill rate increase or a 1.39% increase in the mill rate.

FUND BALANCE

The use of fund balance in the budget process is one that comes up yearly. Some facts:

- Unassigned fund balance since 2013-14 has ranged between 12.40% to 13.17 % as a percentage of GAAP expenditures with the most current percentage being 12.07%.
- Over the last ten years our Bond rating has gone from a AA- to AA to AA+ and now to a AAA, the highest rating possible.
- The AAA rating is the highest attainable rating and assists us in obtaining lower borrowing rates of interest. Factors considered by rating agencies in assigning ratings include the diversity of your tax base, fund balance levels, strong financial discipline in budgeting and financial operations, long term financial planning and debt management. There are few communities in CT with the lack of a diversified tax base such as exists in Tolland that have a AAA rating.

FUND BALANCE continued

- The Government Finance Officers Association recommended practice for fund balance reserves is to have an unassigned fund balance at a minimum of either 2 months of operating revenues or operating expenditures. Our balance is below this level but is within our policy limits.
- The Towns Fund Balance policy states that overall fund balance shall be between 10-17% as a percentage of GAAP expenditures with unassigned fund balance being in a range of between 10-15%. If at any time unassigned fund balance falls below 10%, there can be no use of fund balance as a budgetary revenue source until the fund balance is built back up so that any use will not lower the threshold below 10%.

POTENTIAL USE OF FUND BALANCE

The current unassigned fund balance amount of \$7,779,132 assumes that in the last quarter of this fiscal year \$393,340 will be allocated to the BOE 1% reserve fund and \$634,857 allocated to the capital projects fund for BOE capital projects.

Amounts & Percentages of Unassigned Fund Balance as a Percentage of GAAP Expenditures

	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
							(estimated)	(estimated)
Amount	7,053,690	6,853,234	7,113,653	7,253,976	8,320,481	7,779,132	7,579,132	7,579,132
Percentage	12.40	11.88	11.98	12.27	13.17	12.07	11.53	11.30

CURRENT MILL RATES IN SURROUNDING TOWNS

31.35 - Avon

29.32 – Suffield

32.20 – Coventry

35.00 – Tolland

31.70 – Ellington

39.63 – Vernon

27.18 – Farmington

30.09 – Willington

30.88 - Mansfield



Remaining Budget Schedule

March 14, 2019 (Thursday)

Mgr. discusses Budget w/Council – Library Program Room – 7:00 p.m.

March 19, 2019 (Tuesday)

Mgr. discusses Budget w/Council – Council Chambers – 7:00 p.m.

March 21, 2019 (Thursday)

<u>PUBLIC HEARING</u> on Manager's Recommended Budget: Board of Education, Town Government, Capital Improvement Plan – Library Program Room – 7:00 p.m.

March 26, 2019 (Tuesday)

Council Discussion – Budget finalized – Council Chambers – 6:00 p.m.

April 8, 2019 (Monday)

Advertise Budget

April 22, 2019 (Monday)

<u>ANNUAL BUDGET PRESENTATION MEETING</u> – Library Program Room - 7:00 p.m.

April 23, 2019 (Tuesday)

Budget Presentation – Senior Center – 12:30 p.m.

May 7, 2019 (Tuesday)

Annual Budget Referendum

By May 14, 2019 (Tuesday)

Council to establish mill rate upon referendum adoption